



SACRAMENTO - SAN JOAQUIN

DELTA CONSERVANCY

Draft Program Implementation Plan

(State Fiscal Year 2012-2013)

January 2, 2013

Introduction

This implementation plan (Plan) was developed to support the Sacramento-San Joaquin Delta Conservancy Strategic Plan. Projects with specific actions have been outlined for each strategic goal and objective. Staff is assigned to each project and an outcome and target date is identified for each action. This Plan will be amended and updated as new actions are identified and implemented by the Conservancy.

The Plan summarizes the activities of the Conservancy for fiscal year 2011-2012 and describes the Conservancy's current projects for fiscal year 2012-2013, by program. Current year project descriptions include a brief statement regarding the goals and objectives for each specific project. Performance measures for each specific project are also included. Figure 1 of this Plan shows the relationship of the current activities to the Conservancy's goals.

Past Year Projects and Activities (2011-2012)

2012 Strategic Plan: The Conservancy completed its first strategic plan in June 2012. The Sacramento-San Joaquin Delta Conservancy Act required the Conservancy to complete this strategic plan within two years after hiring its executive officer; the Strategic Plan was completed nine months ahead of schedule.

The 86-page report was completed with input by Delta residents and through extensive public outreach efforts. Key points of the report include five goals and four potential operating scenarios for the Conservancy.

A copy of the report may be viewed at the Conservancy's website:

<http://deltaconservancy.ca.gov> . Printed copies are available by contacting the Conservancy office at 916-375-2084.

Changing Our Perspectives Workshop: The Conservancy, in partnership with the Water Education Foundation (WEF), put on a one-day workshop on October 18, 2011, to look at Delta issues differently. The well-attended workshop featured three panels that addressed the Delta's wicked¹ problem; moving beyond Delta planning to implementation; and the status of public financing for large scale ecosystem and economic development programs.

The workshop provided the impetus for another of the Conservancy's 2011-2012 accomplishments, the Delta Dialogues. The WEF's workshop summary is available at: http://www.watereducation.org/userfiles/DeltaForum_WhitePaper.pdf

Delta Dialogues: After the "Changing Our Perspectives" workshop, several attendees approached the Conservancy about hosting focused conversations based upon

¹ Wicked problems are so complex they cannot be understood at any level of completeness or rigor. There are no "correct" solutions to wicked problems, because there is no way of knowing what's correct. Wicked problems are moving targets, where any attempt at solving them results in completely new formulations of the problem.

stakeholders' interests in the Delta. Initial informal discussions with the panelists from the Delta's Wicked Problem resulted in a focus and format that relied on the dialogue mapping technique to assist with facilitated interest-based discussions.

Two formation meetings were held in 2012. After funding was secured, representatives from major stakeholder groups—in-Delta agriculture and businesses, local governments, water agencies, and state and federal agencies—were invited to participate.

The pilot project included six meetings. Participants want to continue the conversation; and the Conservancy is currently seeking funding for Phase 2 of the dialogues. Additional information about the dialogues may be found at <http://delta.groupaya.net>.

Delta Grants Coalition formed: The Conservancy offered a series of one-day workshops for in-Delta interests to learn about opportunities for available grants, create marketing on a shoestring budget, and use social media more effectively. These workshops were held on September 13-14 (2011) and March 28, and June 6 (2012), respectively. As a result of these workshops, attendees decided to form the Delta Grants Coalition to network and form potential grant partnerships. The self-directed group meets quarterly, with meeting logistic assistance from the Conservancy.

Delta Regional Finance Plan: The Conservancy took on the task of completing a regional plan identifying Delta funding needs for the next 5-10 years for ecosystem restoration and economic development

projects independent of those in ongoing planning processes. Information provided by four of the five Delta counties was compiled. The plan will remain in draft form.

Delta Conservancy Climate Change Policy.

The Conservancy Board adopted the Conservancy's climate change policy in 2012. The policy is a set of guidelines for mitigating climate change to help the Delta adapt to the effects of climate change.

On-going Projects (2012-2013) by Program

Ecosystem Restoration Program

Delta Conservancy Climate Change Policy:

The policy is a set of guidelines to assist the Conservancy in developing, establishing, and supporting projects that mitigate for climate change by reducing greenhouse gas emissions or have the capacity, or can increase the system's capacity, to adapt to the effects of climate change.

Status: Policy adopted by the Board in March 2012. In support of the policy, the Conservancy participates in the Coastal and Ocean Working Group of the Climate Action Team (CO-CAT), beginning in 2011. The task of CO-CAT is to ensure the state's ability to adapt to climate change impacts on ocean and coastal resources while supporting

implementation of global warming emission reduction programs. The Conservancy participated in the development of the California Adaptation Planning Guide (2012).

Performance Measures: (Strategy 4.1.5, support education and dialogue about effects of subsidence and sea level rise on the Delta ecosystem and economy)

- Continue participating in CO-CAT meetings
- Conduct Climate Change Symposium in Delta (part of BOR grant)
- Establish and publish protocols for the Conservancy to review project to ensure compliance with the Conservancy's climate change policy

Next steps: Implement strategies in policy where appropriate and when funding is available.

This activity contributes to the goal of providing scientific information about the Delta and the objective to gather and share data about the Delta ecosystem.

Delta Restoration Network: The network is a voluntary effort to share information and jointly develop a comprehensive Delta restoration framework. *Status:* Delta Conservancy in collaboration with other agencies is developing an outline of the proposed Delta Restoration Network (DRN).

Status: The first DRN meeting was held on November 8, 2012 and individuals and organizations were identified to participate in this effort: Delta Conservancy developed a diagram showing the organizations and the main elements of the restoration network including strategic planning,

tracking, land management, funding, and outreach.

Performance Measures: (Strategy 3.1.1, convene the DNR to share information, develop restoration framework, and develop restoration performance measure reporting protocols)

- Develop and sign Memorandum of Understanding (MOU) for restoration framework

Next steps: The Conservancy in collaboration with other agencies is preparing a memorandum of understanding that will describe the goal and objectives of the DRN and the role of the Steering Committee comprised of the participating agencies.

This activity contributes to the goal of leading efforts to coordinate protection of the Delta ecosystem and the objective of coordinating with government and non-governmental entities.

CWA 319(h) Implementation: In September 2012, the Conservancy in coordination with the San Joaquin Delta Water Quality Coalition and federal and state agencies working in the Delta submitted an application for the Federal Clean Water Act Section 319(h) grant to implement management measures to reduce pesticides runoff in Roberts Island and Terminous Tract Drain @ Highway 12.

Status: The Conservancy is invited to submit a full grant application in January 2013; awarded projects will be announced in March 2013.

Performance Measures: (Strategy 1.3.4, coordinate with appropriate state agencies

to document and disseminate accurate water quality information)

- Complete full grant application by January 2013 deadline
- Complete contracts related to grants, as necessary
- Complete water quality management measures identified in grant
- Complete and report analysis of management measures' effects on reducing pesticides runoff

Next Steps: If the Conservancy receives an award, the grant funds will be used to focus on improving water quality that will aid restoration of the ecosystem in the Delta.

This activity contributes to the goal of protecting the Delta ecosystem and coordinating with other agencies and the objective to lead ecosystem restoration activities consistent with Conservancy authorities.

Ecosystem Restoration Database: The Department of Water Resources (DWR) FloodSAFE Environmental Stewardship and Statewide Resources Office (FESSRO) Delta Levees developed a GIS database of current and planned restoration to facilitate agency and stakeholder coordination and enhance understanding of existing projects and planning efforts.

Status: This database is now being housed and updated by the Conservancy. The Conservancy, in partnership with DWR, DFG, and Wetlands and Water Resources, Inc., presented the database at the 2012 Bay-Delta Science Conference.

Performance Measures: (Strategy 4.2.1, collaborate with existing information owners to distribute relevant information to local communities and citizens)

- Continue updating information at regular intervals
- Number of maps or other documents distributed to local communities using information from the database

Next Steps: Continue working with agencies and stakeholders to update and maintain the database to track ecosystem restoration projects in the Delta.

This activity contributes to the goal of providing scientific and practical information about the Delta and the objective to gather and share that information with Delta interests.

Delta Restoration Outreach: The Delta Conservancy recently received a grant from the Bureau of Reclamation to conduct public outreach about ecosystem restoration.

Status: The Delta Conservancy conducted an outreach to Delta residents concerning current and planned ecosystem restoration in the Delta on November 14, 2012. The objective of this outreach was to provide a summary overview of the activities by the State agencies to help the public in the Delta understand how the various entities and programs work together. The Conservancy created a diagram to help clarify the relationships between the various entities involved in Delta restoration.

Representatives from the agencies or programs involved in restoration provided an overview of who they are, their role in the Delta, and current and planned activities.

Performance Measures: (Strategy 4.2.1, coordinate with existing entities to make relevant information available to local Delta communities and citizens)

- Conduct the outreach meeting
- Effort in outreach activities and the number and list of agency participation
- Number of attendees at the outreach meeting
- Report regarding feedback of the outreach meeting (including news articles)

Next Steps: Under the Bureau of Reclamation grant, the Conservancy will organize additional outreach meetings on topics related to ecosystem restoration, such as water quality. The Conservancy also will hold a symposium on Delta-specific impacts of climate change, a workshop on the development of Safe Harbor Agreements for local entities, and three workshops on reducing impacts of contaminants post-flood events through flood preparedness activities.

This activity contributes to the goal of providing scientific and practical information about the Delta and the objective to gather and share that information with Delta interests.

Partnership and Coordination with Other Agencies: The Conservancy is actively seeking funding and partnerships to accomplish near-term projects.

Status: The Delta Conservancy is seeking funds from DWR for a pilot project to develop a coordinated Delta-wide *Arundo donax* eradication and restoration program. The project would be done in partnership with Team Arundo del Norte (TAdN) and the Sonoma Ecology Center. This proposed program describes the components of the program, project phases, and estimated costs.

The Delta Conservancy is coordinating a \$150,000 grant to the five Delta Counties from DWR. The five Delta Counties will use these funds to conduct an independent review and impact analysis of the Bay Delta Conservation Plan.

The Conservancy is coordinating with the National Resources Conservation Services (NRCS), California Department of Fish and Game (DFG), California Department of Water Resources (DWR), Ducks Unlimited, Point Reyes Bird Observatory (PRBO), Delta Protection Commission (DPC), and National Fish and Wildlife Foundation (NFWF) to partner with them in implementing conservation practices that improve water quality and restore and protect wetland, riparian, and wet meadow habitat in the Delta.

Performance Measures: (Strategy 3.1.6, promote communication and coordination among different restoration agencies and programs)

- Develop and publish *Arundo donax* eradication and restoration program with Team Arundo del Norte
- Work with the five Delta counties to distribute funding for independent

review of the Bay-Delta Conservation Plan at the county level

- Publish on Conservancy website the counties' final report based on this independent review
- Complete contracts related to grants, as necessary
- Develop a partnership with Natural Resources Conservation Service (NRCS) to partner in implementing water quality and wetland restoration conservation practices
- Number of conservation practices implemented and where
- Complete and distribute report regarding conservation practices implementation

Next Steps: Continue working with the agencies mentioned above to secure and carry out the projects mentioned.

This activity contributes to the goal of leading efforts to coordinate protection of the Delta ecosystem and the objective of coordinating with government and non-governmental entities.

Coalition to Support Delta Projects. The Coalition to Support Delta Projects has been a highly regarded effort to vet near-term Delta projects with multiple Delta stakeholders and agencies - federal, State and local. The process resulted in a list of approximately 40 projects that have widespread support. The Conservancy has been identified as the appropriate agency to continue to convene this group and provide leadership in moving the restoration projects forward.

This effort has gained widespread support for its unique approach of working with stakeholders to develop near-term priorities.

Status: The Conservancy is working with the State agencies to identify funding for the restoration projects. Funding this effort will provide opportunities to develop partnerships with the Delta community and will result in much needed near-term benefits. A Senate Select Subcommittee on Delta Stewardship and Sustainability recently reviewed the process and expressed support for moving identified projects forward.

Performance Measures: (Strategy 3.1.6, promote communication and coordination among different restoration agencies and programs)

- Convene the coalition to continue efforts regarding selection and funding of near-term projects
- Present coalition efforts at various forums, such as the Delta Stewardship Council, to increase awareness of these efforts

Next Steps: The process is ongoing and this effort can begin immediately upon receipt of funding.

This activity contributes to the goal of leading efforts to coordinate protection of the Delta ecosystem and the objective of coordinating with government and non-governmental entities.

Economic Development Program

Delta Branding: This is a project to advance the economic well being of the Delta by increasing opportunities for tourism and recreation and promoting the Delta’s legacy communities and working landscapes. Delta Conservancy staff held several meetings with the Delta Community to assess their interest and conducted interviews and research to determine an effective process for a Delta Branding Project. The proposed Delta Branding Project has four goals:

- 1) Achieve brand identification for the Delta as a destination, similar to the internationally understood Napa Valley brand.
- 2) Identify and develop strategies to manage increased tourism in the Delta.
- 3) Support agriculture’s “Delta Grown” and other local city/chamber/tourism branding efforts.
- 4) Educate Californians regarding the Delta’s value and significance to California and world economies. This will increase awareness and attract national and international support.

Status: Three stakeholder meetings were convened to identify how to develop a collaborative branding process and a research session was held with marketing consultants to determine how best to organize this process.

Performance Measures: (Strategy 2.1.2, develop proposals, funding applications, or business plans for specific economic enhancement projects such as Delta Branding)

- Number of completed funding applications
- Complete consultant contract, if funding is secured
- Number of task force meetings, if funding is secured
- Draft Delta Branding plan, if funding is secured

Next Steps: Continue to seek funding for planning and implementation phases. Note: Funding for this project is not yet secure. Foundation and federal funds are being sought.

This activity contributes to the goal of leading economic enhancement activities and the objective of developing economic enhancement proposals and partnerships.

Education and Outreach Program

Delta Dialogues: This project is designed to increase the shared understanding of the interest held by the various stakeholders in the Delta. The Conservancy uses an innovative method of facilitated conversation and site visits to promote shared understanding to help stakeholders voice their needs and concerns regarding the various Delta planning processes.

Status: The six-month pilot project ended in 2012. A final report to the funder will be completed by December 2012.

Performance Measures: (Strategy 4.4.1, apply methods and approaches to discussion and dialogue that promote understanding in the Delta)

- Complete Phase 1 grant report
- Complete Phase 2 project proposal
- Complete relevant grant applications
- Complete contracts related to grant funding, as necessary
- Reconvene meetings, if funding is secured

Next steps: The Conservancy is seeking funding to continue Phase II for 2013. Phase II will continue the Delta Dialogues Project for 12 months and may include additional outreach efforts once funding is secured. Note: financing for this program was through a private foundation.

This activity contributes to the goal of providing practical information about the Delta and the objective of promoting shared understanding of key Delta issues.

Water Education through Public Outreach Grant: This is a three-year grant agreement with the Bureau of Reclamation to provide public outreach programs in collaboration with the Water Education Foundation.

Status: The grant agreement was signed in July 2012. The Conservancy is working with the Water Education Foundation to carry out these projects.

Performance Measures: (Strategy 4.2.1, collaborate with existing agencies to share relevant information to local Delta communities and citizens)

- Conduct a Safe Harbor Agreement Development workshop
- Publish a report about the Safe Harbor Agreement Development workshop
- Conduct a flood preparedness workshop focused on reducing impacts of contaminants

Next steps: Carry-out activities as described in the scope of work, such as, conducting a Delta-focused climate change symposium; providing a Safe Harbor Agreement Development workshop; publishing a workshop white paper; and conducting a workshop about flood preparedness activities to reduce impact of contaminants. The Delta Restoration Outreach, described on page 5, was funded by this grant.

This activity contributes to the goal of providing scientific and practical information about the Delta and the objective to gather and share that information with Delta interests.

Delta Waterway Clean Ups: The Conservancy, in partnership with State Parks Department, participated in the coastal cleanup day on September 15, 2012. The Delta waterways clean up raise awareness about good environmental stewardship, best practices in conservation, and water quality.

Status: Completed a pilot clean up in September 2012 at Brannon Island State Park in which the Conservancy and the volunteers collected more than 1400

pounds of trash, including the remains of an abandoned boat and three tractor tires.

Performance Measures: (Strategy 1.3.1, support projects that contribute to Delta water quality conditions)

- Participate in the Sacramento Area Creeks Council's "Creek Week Clean Up" in April 2013
- Participate in the California Coastal Conservancy's "River Clean Up" in September 2013

Next steps: The Conservancy partnered with the Sacramento Area Creeks Council to develop a "creek clean up" concept in the Delta. The Conservancy is organizing a creek clean up event in the Delta as part of the Council's clean up week in April 2013. The Conservancy is also seeking funding for the project, and is developing sites, teams and publicity for 2013 events.

This activity contributes to the goal of establishing the Conservancy as a viable partner and protecting the Delta's sense of place and the objective of aiding in protecting and improving water quality to protect the Delta ecosystem and economy.

Delta Grants Coalition: This coalition is an ongoing effort that provides capacity-building training to the Delta business and nonprofit, resource conservation district (RCD), and agency partners.

Status: Completed two marketing training classes for Delta businesses, two grant development classes for nonprofits/RCDs/agencies, formed the Delta Grants Coalition and started gathering project/grant needs from the Conservancy's partners.

Performance Measures: (Strategy 2.1.2, develop proposals, funding applications, or business plans for specific economic enhancement projects)

- Develop a Founders Forum
- Provide three grant development classes
- Provide two marketing classes

Next steps: The Conservancy will use existing and develop new partnerships to offer a Founders Forum, three grant development classes for nonprofit partners and two marketing classes for our business partners.

This activity contributes to the goal of leading economic enhancement activities and the objective of developing economic enhancement proposals and partnerships.

CWA 319(h) Outreach: The Conservancy proposed an outreach component to its CWA 319(h) proposal, described in the Ecosystem Restoration Program section above. The outreach will provide information regarding water quality to pesticide applicators through the counties' Agricultural Commissioners' education and outreach programs.

Status: The Conservancy is invited to submit a full grant application in January 2013; awarded projects will be announced in March 2013.

Performance Measures: (Strategy 4.2.1, coordinate with existing entities to make relevant information available to local Delta communities and citizens)

- Complete full grant application by January 2013 deadline

- Develop educational workshops for Delta farmers about improving water quality to aid Delta ecosystem restoration described in grant application
- Conduct workshops described in grant application

Next steps: If the Conservancy receives an award, the grant funds will be used to develop educational workshops for pesticide applicators about improving water quality that will aid restoration of the ecosystem in the Delta.

This activity contributes to the goal of establishing the Conservancy as a viable partner and protecting the Delta's sense of place and the objective of aiding in protecting and improving water quality to protect the Delta ecosystem and economy.

Delta Conservancy Administration

Budget: The Delta Conservancy received a budget of \$1.4 million, as requested in the Governor's Budget, for the fiscal year 2012-2013. The Conservancy has \$140,000 to be paid from the Federal Trust funds as part of the Bureau of Reclamation grant.

Budget Change Proposal: The Conservancy submitted a budget change proposal (BCP) for a permanent baseline funding increase of \$230,000 to support its operational costs including administrative and IT support services. The Conservancy request was for a funding increase of \$230,000 (General Fund dollars) and one permanent personnel year

(PY) transferred from the Delta Stewardship Council to the Delta Conservancy. Funds are for a PY at the Associate Governmental Program Analysis level (\$80,000 for salary and benefits) to function as in-house administrative support staff and \$150,000 to contract for required administrative (accounting, fiscal, HR, contracting, business services) and IT services (network, email, hardware and software support) to increase accountability and efficiency.

Status: The Conservancy is awaiting approval of the BCP.

Performance Measures: (Strategy 6.1.2, develop proposal for adequate permanent funding commensurate with the Conservancy's legislative mandates)

- Complete and submit Budget Change Proposal (BCP)
- Work with the Department of Finance, Natural Resources Agency, and other agencies to address these needs if is denied

Next steps: The Conservancy also submitted a list of high priority funding needs for Fiscal Year 2013-2014. These funding needs are to help the Conservancy advance its effort to establish partnerships with the Delta community.

This activity contributes to the goal of establishing a stable, diversified and self-sustaining funding base for the Conservancy and the objective to establish funding from multiple government sources.

Water Bond Discussions: The Program and Policy Subcommittee directed staff to develop a set of principles and concepts to

use while engaging with legislators regarding the forthcoming water bond discussions. These principles and concepts are meant to inform legislators of the Conservancy's priorities as outlined in the Conservancy's Strategic Plan.

Status: A draft document was completed and is under review by the Program and Policy Subcommittee. Completion of the final document is anticipated in early January 2013.

Performance Measures: (Strategy 6.1.2, develop proposal for adequate permanent funding commensurate with the Conservancy's legislative mandates)

- Complete the final principles and concepts document
- Meet and engage with legislators regarding water bond discussions

Next steps: The Conservancy scheduled initial meetings with legislators and principle consultants. The Conservancy will monitor and participate in water bond discussions.

This activity contributes to the goal of establishing a stable, diversified and self-sustaining funding base for the Conservancy and the objective to establish funding from multiple government sources. If the Conservancy receives future water bond funding, that funding is for projects, not day-to-day operations of the Conservancy.

Grant Program. The Delta Conservancy is seeking grant funds for its ecosystem restoration, economic development, and education and outreach programs. Below is

a list of grant applications submitted by the Conservancy as of December 2012.

Rose Foundation: The Conservancy, in partnership with Sacramento Creeks Council, submitted a grant application for \$3,000 to the Rose Foundation to support the Creek Week event. The Conservancy anticipates the award announcement by the end of December 2012.

The Creek Week promotes creek stewardship by giving the community an opportunity to participate in the waterways clean up activity. The Sacramento Area Creek Council sponsors environmental education programs including water quality testing, invasive plant removal, and environmental education tours. More than 2,000 volunteers at 60 sites will participate in this event. The grant will help underwrite costs for expansion of these activities into the Delta.

USEPA Environmental Education Grant: The Conservancy, in partnership with nonprofits, county and state parks departments, River Delta School District, local marinas and California Department of Boating and Waterways, submitted a proposal for \$170,000 to USEPA for a Delta Waterway Stewardship Program. The goal this proposed project is to increase public awareness and youth knowledge about to Delta waterways and Delta ecosystem.

The project will focus on increasing the understanding of the values and functions of the watershed and Delta ecosystem through education, and to broaden the community and the youth role in maintaining a healthy ecosystem in the Delta. The Conservancy expects to hear if it received the grant by the end of February 2013.

US Fish and Wildlife Foundation

Environmental Solution Grant: The Conservancy submitted a proposal to the National Fish and Wildlife Foundation for \$75,000. The proposed project is for eradication of *Arundo donax* in the Cache Slough Complex (CSC) and to restore native plants along the waterways where *Arundo* has been removed. The Conservancy is partnering with the Solano Resource Conservation District (SRCD) to build upon work being conducted by SRCD to eradicate *Arundo* inundation at sites identified in the current surveying process. This project will be a collaboration effort to work with private landowners to eradicate *Arundo* on their property, restore native vegetation, and implement farming practices that improve water quality.

It is anticipated that DWR will provide additional funds as they have expressed interest in coordinating with the Delta Conservancy for a Delta *Arundo* Control and Restoration Program, and have previously funded the work by SRCD. This project would enhance current work and contribute toward the development of a Delta-wide program.

Performance Measures: (Strategy 6.1.9, develop grant writing expertise in collaboration with potential grant partners)

- Complete grant application to the Rose Foundation
- Complete grant application for an USEPA Environmental Education grant
- Complete grant application for a National Fish and Wildlife Foundation Environmental Solution grant

This activity contributes to the goal of establishing a stable, diversified and self-sustaining funding base for the Conservancy and the objective to develop revenue sources.

Table 1. Summary of Key Performance Measures for Projects Identified in the 2012-13 Implementation Plan

Projects by Program Element	Convene or attend appropriate meetings	Conduct workshop, symposium, or event	Establish and publish protocols, final or draft	Develop MOU or partnerships	Complete draft or final report	Complete grant application	Complete contracts related to grant funding	Develop program	Implement program
Ecosystem Restoration Program									
Delta Climate Change Policy	●	●	●						
Delta Restoration Network			●	●	●				
CWA 319(h) Implementation					●	●	●		●
Delta Restoration Outreach	●				●				
Partnership and Coordination with Other Agencies				●	●		●	●	●
Economic Development Program									
Delta Branding	●				●	●	●		
Delta Regional Finance Plan					●				
Education and Outreach Program									
Delta Dialogues	●				●	●	●		
Water Education through Public Outreach Grant		●							
Delta Waterway Clean Ups		●							●
Delta Grants Coalition		●			●			●	●
CWA 319(h) Outreach						●	●	●	●
Conservancy Administration									
Budget Change Proposal					●				
Budget						●	●		

Recommendations

The Conservancy is operating under the Stage 1, Scenario A role of “Conservancy as Entrepreneur,” as described in the Strategic Plan (pages 55-59). Given that role, Conservancy staff recommends:

1. Focus on seeking stable and sustainable funding for projects through government and private grant opportunities.
2. Continue efforts in developing opportunities to create and expand partnerships with other entities.
3. Work with Delta interests to refine protocols and performance measures for proposed ecosystem restoration projects and economic development projects.

Delta Conservancy. Strategic Plan, approved by the Board on June 27, 2012.

http://www.deltaconservancy.ca.gov/docs/meeting_materials/june_2012/Delta_Conservancy_Strategic_Plan_Designated_20June2012.pdf

Groupaya. Delta Dialogues website.

<http://delta.groupaya.net>

Sacramento Area Creek Council. Creek Week 2013 Planning, <http://saccreeks.org/>

State Water Resources Control Board. Call for Water Quality Grant proposals. [date]

References

California Coastal Commission. California Coastal Clean Up Day, <http://www.coastal.ca.gov/publiced/ccd/ccd.html>

California Department of Finance. 2012-2013 Budget. <http://www.ebudget.ca.gov/>

Delta Conservancy. Climate Change Policy, adopted by the Board on March 21, 2012. http://deltaconservancy.ca.gov/docs/meeting_materials/March_2012/AI_11-1_Draft_Delta_Conservancy_Climate_Change_Policy_Report.pdf

FIGURE 1. DELTA CONSERVANCY PROGRAM AND POLICY IMPLEMENTATION

